

THE PHILIPPINE STOCK EXCHANGE, INC.

Corporate Governance Guidelines for

Listed Companies

Company Name: FILINVEST LAND, INC.

	COMPLY	EXPLAIN/REFERENCE
Guideline No. 1: DEVELOPS AND EXECUTES A SOUND BUSINESS STRATEGY		
1.1 Have a clearly defined vision, mission and core values.	Yes	Mission The primary responsibility of Filinvest Land is to the people that inhabit the cities, communities, and homes it has created. Filinvest will continually contribute to the economic development of society and will function as a good corporate citizen. Objectives Filinvest shall provide its customers with universally competitive products that are valued not only for quality but in terms of affordability for all income levels. Only through research and development, innovation, and the use of appropriate technology can high quality services be provided.
		Affordable housing shall always be a high priority in company endeavors. Coupled with safeguarding and maximum utilization of company assets, this long-term view (one of
		holding permanent the strategic health of Filinvest) should lead to better and sounder



Date: 11 April 2017

1.2 Have a well developed business strategy.	Yes	Annual Report, Part I, Item 1 and Item 7
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			A_Dec-2015.compressed.pdf
1.3	Have a strategy execution process that facilitates effective performance management, and is attuned to the company's business environment, management style and culture.	Yes	Annual Report, Part I, Item 1 and Item 7 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A-Dec-2015.compressed.pdf
1.4	Have its board continually engaged in discussions of strategic business issues.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-
Guide	eline No. 2:		
ESTA	BLISHES A WELL-STRUCTURED AND FUNCTIONING BOARD		
2.1.	Have a board composed of directors of proven competence and integrity.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/our-company/leadership/board-of-directors/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20-IS (Information Statement)



2.2.	Be lead by a chairman who shall ensure that the board functions in an effective and collegial manner.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-
2.3	Have at least three (3) of thirty percent (30%) of its directors as independent directors.	No	FLI has 2 independent directors in compliance with the Securities Regulations Code (SRC) and Securities & Exchange Commission (SEC) circulars.
2.4	Have in place written manuals, guidelines and issuances that outline procedures and processes.	Yes	Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-governance/manual-on-corporate-governance/
2.5	Have Audit, Risk, Governance and Nomination & Election Committees of the board.	Yes	The existing committees are: Audit Committee, Nomination Committee, Compensation Committee and Technical Committee. The Audit Committee, in coordination with the Compliance Officer, also carries out risk and governance functions. http://www.filinvestland.com/corporate- governance/board- committees/committees-and-members/ Revised Manual on Corporate Governance http://www.filinvestland.com/corporate- governance/manual-on-corporate- governance/



			Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
2.6	Have its Chairman and CEO positions held separately by individuals who are not related to each other.	No	The roles of the Chairman and CEO are held by separate individuals who are related. Their respective functions and responsibilities are clearly defined in the Revised Manual on Corporate Governance. http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
2.7	Have a director nomination and election process that ensures that all shareholders are given the opportunity to nominate and elect directors individually based on the number of shares voted.	Yes	 Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/ Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf



			 SEC Form 20-IS (Information Statement) Voting Procedures and Voting Rights
2.8	Have in place a formal board and director development program.	Yes	The Company provides and ensures that the Board participates to annual corporate governance related trainings. http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
2.9	Have a corporate secretary.	Yes	 Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/ Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
2.10	Have no shareholder agreements, by-laws provisions, or other arrangements that constrains the directors' ability to vote independently.	Yes	Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/



			 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20-IS (Information Statement) Voting Procedures and Voting Rights
	line No. 3: TAINS A ROBUST INTERNAL AUDIT AND CONTROL SYSTEM		
3.1	Establish the internal audit function as a separate unit in the company which would be overseen at the Board level.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf
3.2	Have a comprehensive enterprise-wide compliance program that is annually reviewed.	Yes	Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/



			 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
3.3	Institutionalize quality service programs for the internal audit function.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
3.4	Have in place a mechanism that allows employees, suppliers and other stakeholders to raise valid issues.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf



		Code of Business Conduct and Ethics http://www.filinvestland.com/corporate-governance/code-of-business-conduct-and-ethics/
3.5 Have the Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.		 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
Guideline No. 4:		
RECOGNIZES AND MANAGES ITS ENTERPRISE RISKS		
4.1 Have its board oversee the company's risk management function.	Yes	The Audit Committee, in coordination with the Compliance Officer, also carries out risk and governance functions. • Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ • Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf
4.2 Have a formal risk management policy that guides the company's risk management	Yes	



	and compliance processes and procedures.		The Audit Committee, in coordination with the Compliance Officer, also carries out risk and governance functions. • Revised Manual on Corporate
			Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/
			Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
			The Audit Committee, in coordination with the Compliance Officer, also carries out risk and governance functions.
4.3	Design and undertake its Enterprise Risk Management (ERM) activities on the basis of, or in accordance with, internationally recognized frameworks such as but not limited to, COSO, (The Committee of Sponsoring Organizations of the Treadway Commission) I and II.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-e-governance/manual-on-corporate-governance/
			 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
4.4	Have a unit at the management level, headed by a Risk Management Officer (RMO).	No	The Chief Executive Officer and the Chief Finance Officer perform and carry out the enterprise risk management function of the company.



4.5	Disclose sufficient information about its risk management procedures and processes as well as the key risks the company is currently facing including how these are being managed.	Yes	The Audit Committee, in coordination with the Compliance Officer, also carries out risk and governance functions. • Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ • Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf
4.6	Seek external technical support in risk management when such competence is not available internally.	Yes	The Audit Committee, in coordination with the Compliance Officer, also carries out risk and governance functions. • Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-governance/ • Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf



ENSU	eline No. 5: JRES THE INTEGRITY OF FINANCIAL REPORTS AS WELL AS ITS EXTERNAL ITING FUNCTION		
5.1	Have the board Audit Committee approve all non-audit services conducted by the external auditor. The Committee should ensure that the non-audit fees do not outweigh the fees earned from the external audit.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf SEC Form 20 IS (Information Statement), Independent Auditors
5.2	Ensure that the external auditor is credible, competent, and should have the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf SEC Form 20 IS (Information Statement), Independent Auditors
5.3	Ensure that the external auditor has adequate quality control procedures.	Yes	Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-e-governance/manual-on-corporate-



		Annual Report, Part II, Item 8 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A_Dec-2015.compressed.pdf
		Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-e-governance/manual-on-corporate-governance/
5.4 Disclose relevant information on the external auditors.	Yes	Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
		 SEC Form 20 IS (Information Statement), Independent Auditors Annual Report, Part II, Item 8 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf



5.5	Ensures that the external audit firm is selected on the basis of a fair and transparent tender process.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20 IS (Information Statement), Independent Auditors
5.6	Have its audit committee conduct regular meetings and dialogues with the external audit team without anyone from management present.	Yes	Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
5.7	Have the financial reports attested to by the Chief Executive Officer and Chief Financial Officer.	Yes	Statement of Management's Responsibility for Financial Statements (attached to SEC Form 20-IS)
5.8	Have a policy of rotating the lead audit partner every five years.	Yes	Revised Manual on Corporate Governance http://www.filinvestland.com/corporat



		e-governance/manual-on-corporate-governance/ • Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf • SEC Form 20 IS (Information Statement), Independent Auditors
Guideline No. 6: RESPECTS AND PROTECTS THE RIGHTS OF ITS SHAREHOLDERS, PARTICULARLY THOSE THAT BELONG TO THE MINORITY OR NON- CONTROLLING GROUP		
6.1 Adopt the principle of "one share, one vote."	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/ SEC Form 20 IS (Information Statement), Voting Procedures



6.2	Ensure that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf Company By-Laws http://www.filinvestland.com/our- company/articles-of-incorporation-by- laws/ SEC Form 20 IS (Information Statement), Voting Procedures
6.3	Have an effective, secure and efficient voting system.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf



			Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/ SEC Form 20 IS (Information Statement), Voting Procedures
6.4	Have effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/ SEC Form 20 IS (Information Statement), Voting Procedures
6.5	Provide all shareholders with the notice and agenda of the annual general meeting (AGM) at least thirty (30) days before a regular meeting and twenty (20) days before a special meeting.	Yes	SEC Form 20 IS (Information Statement), Voting Procedures Notice of Annual Stockholders' Meeting



			http://www.filinvestland.com/wp- content/uploads/2016/02/FLI-Notice- of-ASHM-2016.pdf
6.6	Allow shareholders to call a special shareholders meeting, submit a proposal for consideration at the AGM or the special meeting, and ensure the attendance of the external auditor and other relevant individuals to answer shareholder questions in such meetings.	Yes	Notice of Annual Stockholders' Meeting http://www.filinvestland.com/wp-content/uploads/2016/02/FLI-Notice-of-ASHM-2016.pdf SEC Form 20 IS (Information Statement)
6.7	Ensure that all relevant questions during the AGM are answered.	Yes	 SEC Form 20 IS (Information Statement), Voting Procedures Notice of Annual Stockholders' Meeting http://www.filinvestland.com/wp-content/uploads/2016/02/FLI-Notice-of-ASHM-2016.pdf Minutes of the Annual Meeting of the Stockholders held on April 22, 2016
6.8	Have clearly articulated and enforceable policies with respect to treatment of minority shareholders.	Yes	Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-e-governance/manual-on-corporate-governance/



			 Annual Corporate Governance Report http://www.filinvestland.com/wp-
6.9	Avoid anti-takeover measures or similar devices that may entrench management or the existing controlling shareholder group.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
6.10	Provide all shareholders with accurate and timely information regarding the number of shares of all classes held by controlling shareholders and their affiliates.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-



			 V-disclosures Annual Report, Part III, Item 11 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A_Dec-2015.compressed.pdf
6.11	Have a communications strategy to promote effective communication with shareholders.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company Website http://www.filinvestland.com/investor-relations/
6.12	Have at least thirty percent (30%) public float to increase liquidity in the market.	Yes	 PSE/SEC Disclosures Company Website http://www.filinvestland.com/company-disclosures/
6.13	Have a transparent dividend policy.	Yes	Annual Corporate Governance Report http://www.filinvestland.com/wp-



			content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20-IS (Information Statement) Company Website http://www.filinvestland.com/company-disclosures Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-governance/manual-on-corporate-governance/
ADOP	line No. 7: TS AND IMPLEMENTS AN INTERNATIONALLY-ACCEPTED DISCLOSURE RANSPARENCY REGIME		
7.1	Have written policies and procedures designed to ensure compliance with the PSE and SEC disclosure rules, as well as other disclosure requirements under existing laws and regulations.	Yes	Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf
7.2	Disclose the existence, justification, and details on shareholders agreements, voting trust agreements, confidentiality agreements, and such other agreements that may	Yes	PSE/SEC Disclosures



	impact on the control, ownership, and strategic direction of the company.		Company Website http://www.filinvestland.com/compan-y-disclosures/ v-disclosures/
7.3	Disclose its director and executive compensation policy.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20-IS (Information Statement) Annual Report, Part III, Item 10 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf
7.4	Disclose names of groups or individuals who hold 5% or more ownership interest in the company, significant cross-shareholding relationship and cross guarantees, as well as the nature of the company's other companies if it belongs to a corporate group.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20-IS (Information Statement) Annual Report, Part III Item 11 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf PSE/SEC Disclosures



			Company Website http://www.filinvestland.com/compan-y-disclosures/ http://www.filinvestland.com/our-company/shareholding-structure/
7.5	Disclose annual and quarterly consolidated reports, cash flow statements and special audit revisions. Consolidated financial statements shall be published within 90 days from the end of the financial year, while interim reports shall be published within 45 days from the end of the reporting period.	Yes	 Annual Report http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf PSE/SEC Disclosures
7.6	Disclose to shareholders and the Exchange any changes to its corporate governance manual and practices, and the extent to which such practices conform to the SEC and PSE CG Guidelines.	Yes	Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
7.7	Publish and/or deliver to its shareholders in a timely fashion all information and materials relevant to corporate actions that require shareholder approval.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Company By-Laws http://www.filinvestland.com/our-company/articles-of-incorporation-by-laws/



		 SEC Form 20-IS (Information Statement) Notice of Annual Stockholders' Meeting http://www.filinvestland.com/wp-content/uploads/2016/02/FLI-Notice-of-ASHM-2016.pdf
7.8 Disclose the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This shall also include the disclosure of the company's purchase of its shares from the market (e.g share buyback program).	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20-IS (Information Statement) Annual Report, Part III, Item 11 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf PSE/SEC Disclosures Company Website http://www.filinvestland.com/company-disclosures/ http://www.filinvestland.com/our-company/shareholding-structure/



7.9	Disclose in its annual report the principal risks to minority shareholders associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf SEC Form 20-IS (Information Statement) Annual Report, Part III, Item 11 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf PSE/SEC Disclosures Company Website http://www.filinvestland.com/compan y-disclosures/ http://www.filinvestland.com/our-company/shareholding-structure/ http://www.filinvestland.com/compan y-disclosures/#23AB



Guideline No. 8: RESPECTS AND PROTECTS THE RIGHTS AND INTERESTS OF EMPLOYEES, COMMUNITY, ENVIRONMENT, AND OTHER STAKEHOLDERS		
8.1 Establish and disclose a clear policy statement that articulates the company's recognition and protection of the rights and interests of key stakeholders specifically its employees, suppliers & customers, creditors, as well the community, environment and other key stakeholder groups.	Yes	The primary responsibility of Filinvest Land is to the people that inhabit the cities, communities, and homes it has created. Filinvest will continually contribute to the economic development of society and will function as a good corporate citizen. Objectives Filinvest shall provide its customers with universally competitive products that are valued not only for quality but in terms of affordability for all income levels. Only through research and development, innovation, and the use of appropriate technology can high quality services be provided. Affordable housing shall always be a high priority in company endeavors. Coupled with safeguarding and maximum utilization of company assets, this long-term view (one of holding permanent the strategic health of Filinvest) should lead to better and sounder returns for stockholders. The continuous pursuit of this mission can only result in industry leadership.





http://www.filinvestland.com/corporate-governance/code-of-business-

			 conduct-and-ethics/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
8.2	Have in place a workplace development program.	Yes	 Company Policies http://www.filinvestland.com/corpor ate-governance/company-policies/ Code of Business Conduct and Ethics http://www.filinvestland.com/corpor ate-governance/code-of-business-conduct-and-ethics/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf
8.3	Have in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.	Yes	 Company Policies http://www.filinvestland.com/corpor ate-governance/company-policies/ Code of Business Conduct and Ethics http://www.filinvestland.com/corpor





The long-term strategic health of Filinvest will

			always be paramount over short-term financial gains.
8.4	Have in place a community involvement program.	Yes	 Company Website http://www.filinvestland.com/corporat e-governance/corporate-social-responsibility/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company's website: http://www.filinvestland.com/our-company/missionvision-values/
8.5	Have in place an environment-related program.	Yes	Annual Report, Part I, Item 1.12
8.6	Have clear policies that guide the company in its dealing with its suppliers, customers, creditors, analysts, market intermediaries and other market participants.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-
	eline No. 9: NOT ENGAGE IN ABUSIVE RELATED-PARTY TRANSACTIONS AND INSIDER ING		



9.1	Develop and disclose a policy governing the company's transactions with related parties.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company Policies http://www.filinvestland.com/corpor-ate-governance/company-policies/ Annual Report, Part I, Item 1.10 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf SEC Form 20-IS (Information Statement)
9.2	Clearly define the thresholds for disclosure and approval for RPTs and categorize such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPT within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company Policies http://www.filinvestland.com/corporate-governance/company-policies/ Annual Report, Part I, Item 1.10 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-



Date: 11 April 2017

			form-17-A_Dec-2015.compressed.pdf
			• SEC Form 20-IS (Information Statement)
9.3	Establish a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions in shareholders meetings.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company Policies http://www.filinvestland.com/corporate-governance/company-policies/ Annual Report, Part I, Item 1.10 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A Dec-2015.compressed.pdf SEC Form 20-IS (Information Statement)
9.4	Have its independent directors or audit committee play an important role in reviewing significant RPTs.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR-



			<u>2016.pdf</u>
9.5	Be transparent and consistent in reporting its RPTs. A summary of such transactions shall be published in the company's annual report.	Yes	 Annual Report, Part I, Item 1.10 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A_Dec-2015.compressed.pdf SEC Form 20-IS (Information Statement)
9.6	Have a clear policy in dealing with material non-public information by company insiders.	Yes	Company Policies http://www.filinvestland.com/corpor-ate-governance/company-policies/
9.7	Have a clear policy and practice of full and timely disclosure to shareholders of all material transactions with affiliates of the controlling shareholders, directors or management.	Yes	 Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Company Policies http://www.filinvestland.com/corporate-governance/company-policies/ Annual Report, Part I, Item 1.10 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A_Dec-2015.compressed.pdf



	• SEC Form 20-IS (Information Statement)
Guideline No. 10: DEVELOPS AND NURTURES A CULTURE OF ETHICS, COMPLIANCE, & ENFORCEMENT	
10.1 Formally adopt a code of ethics and proper conduct that guides individual behave and decision making, clarify responsibilities, and inform other stakeholders on to conduct expected from company personnel.	 Company Policies http://www.filinvestland.com/corporat e-governance/company-policies/ Code of Business Conduct and Ethics http://www.filinvestland.com/corpor ate-governance/code-of-business-conduct-and-ethics/ Mission The primary responsibility of Filinvest Land is to the people that inhabit the cities, communities, and homes it has created. Filinvest will continually contribute to the economic development of society and will function as a good corporate citizen. Objectives Filinvest shall provide its customers with universally competitive products that are valued not only for quality but in terms of affordability for all income levels. Only through





always be paramount over short-term financial

gains.

			Vision, Mission and Values may be found in the Company's website: http://www.filinvestland.com/our-company/missionvision-values/
10.2	Have a formal comprehensive compliance program covering compliance with laws and relevant regulations. The program should include appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate-governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp-content/uploads/2017/01/FLI-ACGR-2016.pdf Annual Report, Part IV, Item 13 http://www.filinvestland.com/wp-content/uploads/2016/06/FLI-SEC-form-17-A_Dec-2015.compressed.pdf
10.3	Not seek exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. Should it do so, it has to disclose the reason for such action as well present the specific steps being taken to finally comply with the applicable law, rule or regulation.	Yes	Revised Manual on Corporate Governance http://www.filinvestland.com/corporate-e-governance/manual-on-corporate-governance/
10.4	Have clear and stringent policies and procedures on curbing and penalizing company or employee involvement in offering, paying and receiving bribes.	Yes	Company Policies http://www.filinvestland.com/corporat





company assets, this long-term view (one of holding permanent the strategic health of Filinvest) should lead to better and sounder

			returns for stockholders.
			The continuous pursuit of this mission can only result in industry leadership.
			<u>Shared Values</u>
			In the delivery of service to these people, high quality will be the one and only standard. A singularity of interest exists between the company and its employees, providing good working conditions, compensation based on performance, opportunity for growth and employment security are musts.
			Innovation, professionalism, and teamwork are highly valued. The highest standards of business and moral ethics shall be exercised.
			The long-term strategic health of Filinvest will always be paramount over short-term financial gains.
			Vision, Mission and Values may be found in the Company's website:
			http://www.filinvestland.com/our- company/missionvision-values/
10.5	Have a designated officer responsible for ensuring compliance with all relevant laws, rules, and regulation, as well as all regulatory requirements.	Yes	 Revised Manual on Corporate Governance



		http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/
10.6 Respect intellectual property rights.	Yes	Annual Report, Part I, Item 1.11 http://www.filinvestland.com/wp- content/uploads/2016/06/FLI-SEC- form-17-A_Dec-2015.compressed.pdf
10.7 Establish and commit itself to an alternative dispute resolution system so that conflicts and difference with counterparties, particularly with shareholders and other key stakeholders, would be settled in a fair and expeditious manner.	Yes	 Revised Manual on Corporate Governance http://www.filinvestland.com/corporat e-governance/manual-on-corporate- governance/ Annual Corporate Governance Report http://www.filinvestland.com/wp- content/uploads/2017/01/FLI-ACGR- 2016.pdf Company By-Laws http://www.filinvestland.com/our- company/articles-of-incorporation-by- laws/



This is to certify that the undersigned reviewed the contents of this document and to the best of my knowledge and belief, the information contained set forth in this document is true, complete and correct.

Done this 11th day of April 2017 in Mandaluyong City, Metro Manila.

LAMBERTO U. OCAMPO

Independent Director

L. JOSEPHINE GOTIANUN YAP
President & Chief Executive Officer

